JUDGE MCEWEN'S MENTORING PROGRAM FOR NEW BANKRUPTCY LAWYERS

***AUGUST 16, 2022**

The next session of Judge McEwen's mentoring program for lawyers new to the practice of bankruptcy law is scheduled virtually for Tuesday, August 16, 2022, from Noon to 1:15 p.m. via Zoom. LOGIN INFORMATION WILL BE PROVIDED ONLY TO THE FIRST 100 WHO RSVP [instructions on reverse side]. Judge McEwen's special guest for this program is:

DR. RUEDIGER MUELLER
PRESIDENT AND CO-FOUNDER OF TCMI, INC.
MANAGEMENT CONSULTING FOR CORPORATE RENEWAL

PROGRAM TITLE

HOW TO AVOID STORMY SEAS PART II: PROFIT & LOSS FORECASTING FOR PROVING LONG TERM FEASIBILITY & CREATING A GOOD PLAN



1. MESSY HISTORY VERSUS CLEAN FUTURE
2. THE TEMPLATE
3. MONTHLY VERSUS ANNUAL DATA
4. FORECASTING CHALLENGES
5. FINDING HIDDEN OPPORTUNITY IN THE PLAN

> FREE CLE CREDIT <

THIS INFORMATION IS NOT ONLY BENEFICIAL FOR SUBCHAPTER V (AND OTHER CHAPTER 1 1s) LAWYERS (DEBTOR AND CREDITOR) BUT ALSO FOR RUNNING A LAW FIRM

EXPERIENCED ATTORNEYS ARE ALSO WELCOME TO ATTEND.

^{*} Anyone planning to attend is encouraged to send questions for our speaker(s) in advance to Judge McEwen's Law Clerk, Lisa Scotten, at lisa_scotten@flmb.uscourts.gov

About the Mentoring Program

Each quarter, Judge McEwen will have a short program on the basics of lawyering in bankruptcy court. Participating lawyers will have the opportunity to discuss and ask questions concerning the topics discussed as well as raising other issues or questions of interest or concern. In this way, answers will be available to new lawyers to help them work through problems and they are offered senior lawyer guidance to help them develop professionally, ethically, and responsibly.

Although the program is generally designed and geared for lawyers within their first five years of practice or new to the practice of bankruptcy law, anyone is welcome.

PLEASE NOTE: Lawyers wishing to participate must email Judge McEwen's Judicial Assistant, Dedra Gann, at <u>dedra gann@flmb.uscourts.gov</u>. A link for the meeting will be provided to the registered e-mail address on the day of the meeting.



Atlanta, New York, Toronto, Tampa

DR. RUEDIGER MUELLER, CTP BIOGRAPHY

Dr. Mueller brings more than 25 years of corporate and consulting experience to his position as President and Senior Partner of TCMI, Inc. (www.tcmius.com), a consulting group specializing in operational, growth, and turnaround management. He is a Certified Turnaround Professional (CTP), an active member of the Turnaround Management Association (TMA) and serves on national and international committees of the TMA. Dr. Mueller is also a recognized leadership expert who has worked with the c-level suites of major US and international organizations.

Formerly, Dr. Mueller held various c-level positions (CEO, CRO, COO) in corporations from about \$ 30 Million to \$ 350 Million in sales that served the automotive, construction, furniture, and cabinet making



industries. He serves as CRO/CEO/COO in client organizations and has experience in turnaround and restructuring in and out of bankruptcy. He has consulted and worked extensively in industries including the following:

- Specialty Chemicals, Including Medical Adhesives
- Manufacturing and Distribution
- > Automotive Tier 1
- Machinery and Machine Tools
- > Construction Materials, Architectural Hardware, Real Estate
- > Textiles, Supplements, Cosmetics, and Luxury Goods
- Health Care Providers

Having worked in multinational corporations with exposure to a variety of industries, Dr. Mueller has extensive international experience in Europe as well as the Far East. He has experience in strategic planning, general management, manufacturing, marketing/sales, and operations. Turn around and IT experiences add to Dr. Mueller's range of capabilities. He has also served as court appointed emergency receiver to preserve corporate assets for the benefit of creditors.

Earlier in his career Dr. Mueller served on the business faculty of Gettysburg College and the University of Wisconsin where he taught courses in Marketing, Small Business Management, International Business, and Information Technology and published on these subjects. His industrial IT experience includes responsibility for ERP implementations with budgets from \$ 500,000 to over \$ 15 Million.

Graduate degrees from US and German Universities in Economics and Business including a dual doctoral degree focused on economics and strategic planning and control systems, combined with a professional career at large corporations as well as smaller companies give Dr. Mueller the expertise to lead domestic and global corporations to success and profitability.

Throughout his career, Dr. Mueller has been a hands-on leader who feels as much at home on the manufacturing floor as in the executive suite. His leadership style has earned him the admiration of both, his peers and board members he reported to as well as his subordinates and resulted in successful turnarounds and significant growth. His strong focus on leadership and people have allowed him to build strong performance oriented organizational cultures that were at the same time capable of reacting quickly to changing market conditions and were highly



Atlanta, New York, Toronto, Tampa

productive. This extensive background and experience provide a value-added benefit to his clients during an engagement.

Dr. Mueller is an active member of the Turnaround Management Association (TMA). He is a past member of the Board of the Florida Chapter where he chaired the Education Committee. He also serves on both, the national Certification Oversight Committee and the Standards Committee for CTP (Certified Turnaround Professional) certifications. He is strongly committed to educational outreach and is working with several universities on a variety of graduate level educational programs that improve an understanding of turnaround issues and distressed organizations and improve recognition of the TMA and the CTP certification. He is also part of the team that is currently updating the TMA Body of Knowledge. In addition, Dr. Mueller serves as Chapter 11, Subchapter V trustee for the middle district of Florida of the US Trustee's Office in Tampa Region 21), where he has handled and is currently handling more than 45 sometimes highly adversarial cases, the majority of which successfully emerged from bankruptcy.